

# Encouraging sustainable lifestyles through community-led action in remote rural Scotland

Emily Creamer
Simon Allen & Claire Haggett
University of Edinburgh

















## PRESENTATION OUTLINE

#### **BACKGROUND**

Research aim and context

The cases

#### **FINDINGS**

The 'double-edged sword' of grant funding for community initiatives

#### **CONCLUSION**

Separating the 'ends' and 'means' of policy Integrating forms of localism

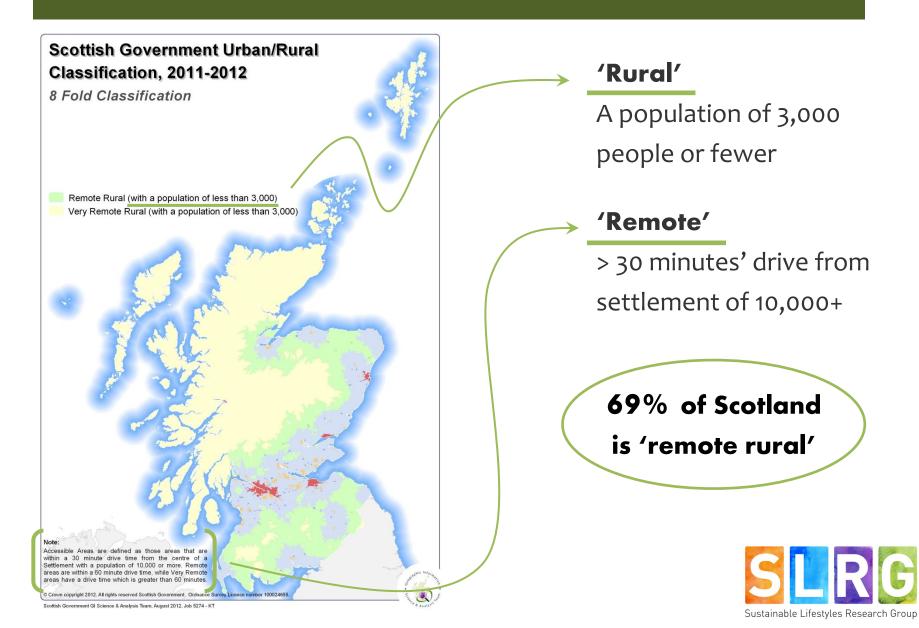


## PROJECT AIM

To better understand how grant-funded, community-led sustainability action groups in remote rural Scotland interact with, and influence, the lifestyles of the individuals in the local community.



## **CONTEXT**



# RESEARCH METHODS



#### **Case Study**

- Two remote rural communities.
- Undertaking Climate Challenge Fund projects to encourage more sustainable living.

#### **Participant Observation**

- Full-time volunteer with CCF group for two months.
- Research diary + qualitative interviews.



## CASE STUDIES

Island: Oct - Dec 2011

**Population:** ~ 1,500

#### **Community-led projects:**

- Vegetable growing trials
- House insulation surveys and trials

**Total CCF funding:** ~ £250,000 between 2010 and 2012



Lowland: Apr - Jun 2012

**Population:** ~ 2,000

#### **Community-led projects:**

- Recycling collection and processing
- Community allotments
- Furniture restoration

Total CCF funding: ~£550,000 between 2009 and 2013



# FINDINGS



## IMPACT OF FUNDING

Creamer (2014) "The double edged sword of grant funding", Local Environment.

# The receipt of grant funding can be a 'double-edged sword' for community groups:

- 1. Misaligned timescales
- 2. Administration
- 3. Local competition

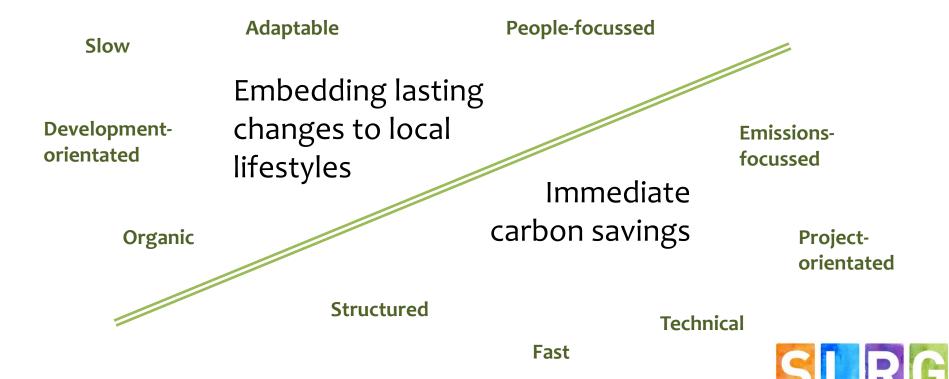


Funding may exacerbate some of the challenges of engaging with the community more widely.



# 1. TIMESCALES OF GRANTS

Short timescales of funding are not aligned with the long-term ambitions of community groups.



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## 1. TIMESCALES OF GRANTS

"I've seen it time and time again. You get waves of them coming in and they last 5 or 6 years and then they peter out and another lot take over"

Credibility of community projects diluted by a perception that the group will not last \_\_\_ lack of buy-in from the community.



# 2. ADMIN FOR GRANTS

Community groups often manage multiple ongoing grants alongside applications for new grants.

A large proportion of the groups' time becomes **office-based**.

Attention is diverted away from 'hands on' community activity.



The administration demands embedded within the conditions of grant funding may contribute to a **distancing between the group and the community**.

## 2. ADMIN FOR GRANTS

May also affect the type of people who get involved in community-led initiatives.

Dan said that he has noticed that it's always the same kind of people... Jess asked if he thought it was an incomer-local thing. He said maybe, yes. Claire agreed... She thinks that the locals often perceive things to be run by posh incomers...



## 2. ADMIN FOR GRANTS

The typical 'incomer' may be better suited to the demands of grant-funded community-led activity:

- Well-educated;
- Middle-aged or older;
- Retired professional;
- Relatively affluent;
- Actively seeking change of lifestyle;
- No personal ties to traditional ways of life.





### 3. COMPETITION

Evidence of local rifts and rivalries exacerbated by competition for grants:

...a rival local environmental community group

have handed out a leaflet which details all the funding the CCF group has received and questions their motivations... Ben [the CCF project manager] thinks it is probably because of the "claustrophobic atmosphere" — they're stepping on people's toes.

Research Diary



## 3. COMPETITION

"...my job is really making sure that people know what other people are up to – if they want it to be known – because **there's always sensitivities...** competing for the same funding, you know? Trying to get that very fine line between social enterprises...who are in a competitive situation and want to keep their cards very close to their chest, versus the fact that I think that that's not a particularly good way for people to operate."



## BEYOND THE CCF

#### Investigation of alternative means of support

- + semi-structured interviews with ten community groups with experience of various forms of funding and finance.
- Grant funding essential to community-led activity
   communities are not businesses;

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- Funding should assist in a long-term development plan, not just isolated 'projects';
- Funding alone does not lead to community empowerment – need more effective mechanisms for the devolution of power.

# CONCLUSION



## WHY 'COMMUNITY'?

#### Community as the 'means'

"Individuals can make a difference, but... Community groups working together with their communities can make an even bigger difference in reducing carbon emissions in their communities and helping tackle climate change"

Keep Scotland Beautiful (2014) 'The Climate Challenge Fund'

#### Community as the 'ends'

"People are more able to live fulfilling lives and realise their social and economic potential in **strong**, **resilient and supportive communities**... It allows more people to contribute to a growing economy, lead healthier, more independent lives and **live in a more sustainable way** that is better for the environment."

Scottish Government (2012) 'National Outcomes: Communities'



## **COMMUNITY JUSTICE**

The community members involved in the projects (the 'means') were not representative of 'the community'.

The 'community' being made stronger and more resilient by the projects (the 'ends') were a subcommunity of 'well-resourced elites'.

(cf Aitken 2012)



## **COMMUNITY JUSTICE**

"If an elite group operate within an invited space and purport to represent broader interests, it is entirely misleading to setup these structures and systems of governance and claim that they are acting wholly in the real interests of the community"

McAreavey (2009)



## **NUANCED LOCALISM**

Local governance requires a mixture of 'community', 'managerial', and 'representative' localism.



Community groups must be linked into a network of local service providers and representative local government.





# Thank you

emily.creamer@ed.ac.uk

http://www.sustainablelifestyles.ac.uk/

+44 (0) 1483 68 6689















